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**Safety Board Launches Investigation
of Small Air Carriers**

Northern Disaster Response Exercise





Airport Management Council of Ontario

FEBRUARY 2015

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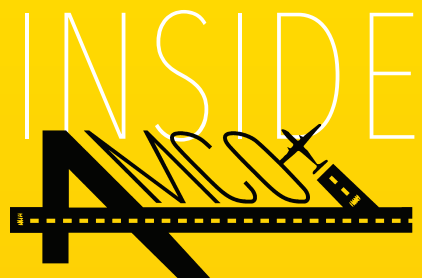


Situated on the edge of the Northern Ontario Wilderness, the Town of Cochrane has both the amenities of the 21st century life and yet when you step out, you can leave all that behind and explore hundreds of kilometers of snowmobile trails, lakes and rugged wilderness just waiting to be enjoyed as part of a less frantic lifestyle. Cochrane is one of the fastest growing municipalities in Northern Ontario. With projections of growth as high as 50% over the next five years, business opportunities are plentiful and Cochrane boasts of its fortune in having some very attractive assets not typical of rural Northern Ontario.

Serving the residents of Cochrane and surrounding communities, the Cochrane Municipal Airport a vital hub linking passengers and freight to the James Bay Coastline. From private and executive charters coming and going from all over the world, scheduled weekly air cargo flights, daily scheduled charter flights, medivac services and MNR fire crews who are stationed at the airport from early spring to fall, Cochrane's Airport is a busy centre bustling with activity.

Owned and operated year round by the Town of Cochrane, the Cochrane Airport offers a 4500 foot asphalt runway complete with markers and lighting licensed for public day and night flights. The airport also offers an automated weather station (AWOS) accessible to pilots online, by telephone or by radio to assist in navigation and flight planning. JetA and 100LL fuels are available 24/7 as well as de-icing services and an on site AMO, Sky Wrench Aviation Inc. Available for pilots and passengers, complimentary computer, internet and wi-fi access as well as washrooms and showers, vending machines and free vehicle parking.

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Wiarton Airport Short on Support

Original Article By: Manny Paiva, Bayshore Broadcasting,
January 6, 2015

<http://news.amco.on.ca/wiartonairportshortonsupport>

South Bruce Peninsula Council wants to scale back its budget for the Wiarton Keppel International Airport. Council has instructed staff to prepare a report with a list of options for the future of the airport that it shares ownership with Georgian Bluffs.

The draft budget in South Bruce Peninsula commits \$145,000 to the airport. Mayor Janice Jackson says that is nearly a two per cent tax increase, and it's money they will never see again. In fact, she would like to see that number cut in half. Jackson adds they can not continue to throw good money at the airport, without a return.

Jackson feels all of Council feels the same way – that the preferred option is to find a buyer for the property. Welland developer Steve Curic has expressed interest in purchasing the airport property to open a casino and convention centre. Jackson hopes to meet with Curic early in the new year, and she says if that plan doesn't work – they will look for another potential buyer.

The Mayor would also like to see if there is another location that can act as a landing spot for the air ambulance.

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Porter Sells Toronto Billy Bishop Island Airport Terminal to Investment Group

Original Article By: Scott Deveau, Bloomberg News, Jan. 27, 2015

<http://news.amco.on.ca/portersellstorontobillybishop>

AGF Management Ltd. and billionaire investor Larry Tanenbaum are part of an investment group that agreed to buy Toronto Island's Billy Bishop airport terminal from Porter Aviation Holdings Inc.

The terms of the deal weren't disclosed, according to a statement from the buyers, known as Nieuport Aviation Infrastructure Partners GP. People familiar with the matter said this month the sale of the terminal was expected to raise more than \$750 million.

The investment group includes InstarAGF Asset Management Inc., a joint venture between AGF and Instar Group Inc., which was created a year ago to target investments including infrastructure. The group said it contributed \$105 million of capital to acquire the terminal.

Porter Aviation said in August it was exploring a sale- leaseback of the terminal in order to focus on its airline business. It plans to use proceeds to fund expansion of Porter Airlines, which operates to 19 destinations in eastern Canada and the U.S. using a fleet of Bombardier Inc. Q400 turboprops.



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Canada: Air Canada Expanding Global Reach

Original Article By: Meetings + Incentive Travel,
January 12, 2015, International Meetings Review
<http://news.amco.on.ca/aircanadaexpandingreach>

Air Canada, Canada's leading airline, is growing its roster of non-stop flights to top destinations around the world.

It launched its new three-times-a-week, non-stop service between Toronto Pearson and Rio de Janeiro - Galeão International Airport in Brazil with the departure of flight AC098 on December 11th.



"Air Canada is very pleased to become the only carrier operating non-stop flights between Canada and the celebrated city of Rio de Janeiro. The service complements our Toronto-Sao Paulo route, meaning Air Canada now offers two destinations in Brazil. The new route also reinforces our market-leading position as the only carrier flying non-stop between Canada and South America," said Benjamin Smith, President, Passenger Airlines, at Air Canada.

"This service offers some of the quickest elapsed travel times from many U.S. northeast cities and is timed for convenient connections to our network over our Toronto Pearson global hub, including to Tokyo-Haneda, Hong Kong, Beijing and Shanghai, and further expands Air Canada's global reach from Toronto," he explained.

Buttonville Airport to Continue Operations Into Late 2016

Original Article By: Jennifer Paige, Cadillac Fairview Corporation Limited, Dec. 18, 2014
<http://news.amco.on.ca/buttonvilletocontinueto2016>

TORONTO, Dec. 18, 2014 /CNW/ - The Cadillac Fairview Corporation Limited (CF), Armadale Co. Limited ("Armadale") and Toronto Airways Inc. today announced that the Toronto Buttonville Municipal Airport ("Buttonville Airport") will continue in operation until at least fall 2016.

CF and Armadale, owners of the lands at Buttonville Airport, submitted an application to amend the Markham Official Plan in the fall of 2011. The application plans for the area becoming a world-class employment district and vibrant, mixed-use lifestyle destination that puts people at the forefront of urban planning. On May 2, 2013 Markham City Council approved in principle, the vision and master plan for the Buttonville Airport Development Area. Further approvals are required from the Region of York.

The application is currently before the Ontario Municipal Board. CF Armadale and Toronto Airways have extended the timeline for airport operations to continue until at least fall 2016. The outlook for extensions beyond this date will be dictated by progress on approvals.

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Snowy Owl 'Epidemic' Sweeps Across Ontario

Original Article By: CBC News, Dec. 29, 2015
<http://news.amco.on.ca/snowyowlepidemic>

Snowy owls have flocked to Ontario in huge, rare numbers for the second consecutive year, creating a boon for bird watching and a bane for airport managers.

Last year marked the largest invasion of snowy owls ever recorded in eastern Ontario, and similar numbers are expected this year.

In southern Ontario, Staff at Windsor International Airport expect to trap, band and release 35 snowy owls this winter. That's about the same number as last year.

At least a dozen snowy owls showed up in the month of December alone, airport manager Phil Roberts said.

"At the very end of December, we've had four to five [banded] in the course of a couple days and still two to three birds that are loafing around," Roberts said.

Once a bird is trapped, the airport keeps it for 24 hours, bands and measures it, then drives it 50 km away to either to Belle River or Holiday Beach.

Snowy owls typically weigh between 3.5 and 5.5 pounds.

"Snowys are heavy birds and they also have no experience with humans or machinery, including aircraft. So the fact is they don't react fast enough to stay out of the way of aircraft and because they're so big, the probability of an aircraft being damaged from hitting a snowy is very high," Roberts said. "So any owl of that size, or any critter of that size in the near runway environment, poses a fairly significant hazard to aviation. And it's why we put so much effort into trapping them and relocating them."

Roberts says the airport has been hazing the birds by driving by and honking horns and making other noise to keep them off the airfield.

"And you'll chase them and they'll loop around you and come back to the same spot," Roberts said. "From a behaviour modification standpoint, you have to put way more effort into a snowy owl than you do to something like a Canada goose for example."

The airport has five traps. Few birds that are trapped and banded ever return, Roberts said.

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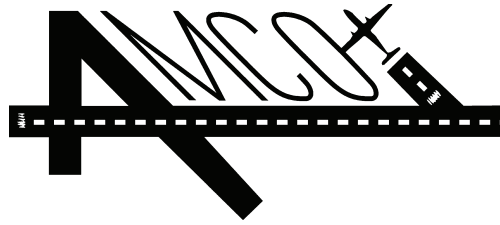


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Meet the Board Members

President Stephen Wilcox

Mr. Wilcox currently serves as the Airport Manager for the Oshawa Municipal Airport and as the Chair of the Nav Canada Advisory Committee. In 2006, Mr. Wilcox's company Total Aviation & Airport Solutions Limited was awarded the contract to manage the Oshawa Municipal Airport on behalf of the City of Oshawa. Under Mr. Wilcox's leadership Oshawa has made a number of significant airport improvements over the past nine years including the installation of the first privately operated Nav Canada Airport Weather Observation System (AWOS), two new taxiways, 19 fully serviced airport development properties and just over 160,000 square feet of new general and corporate aviation aircraft hangars. Throughout this time Mr. Wilcox has worked closely with industry stakeholders and regulators as Oshawa prepares to absorb a significant percentage of the aircraft traffic resulting from the pending Buttonville Airport closure.

Stephen received his private pilot's licence in 1978, is an accomplished instrument rated commercial pilot with over 6000 flying hours, and has over 35 years of aviation experience including the operation of a charter company and he holds a professional C.M. designation.

In 2007, Mr. Wilcox joined the Board of Directors of AMCO serving as Regional Director from 2007 until 2009 and as Vice President from 2009 until 2014 when he was elected President. During this time, Stephen has worked closely with his peers on the board to transform the organizational model, which included bringing on a full time Executive Director with a mandate to grow the organization and expand the delivery of services to its members.

Past President Terry Bos, AAE

Mr. Bos joined the Sault Ste. Marie Airport Development Corporation on March 1, 1999 less than one year after the transfer of the airport to a private not-for-profit corporation from the federal government. Terry

was brought in on a one year contract to assist the corporation in completing their first business and land use master plan to guide them through their new airport ownership.

Holding a BBA from Algoma University, Terry's business experience was an essential ingredient in his position at the Sault Ste. Marie Airport. Following the completion of the Business and Land Use Master Plan the Corporation determined that Terry was an asset and retained him in a marketing position. On November 1, 2002 Mr. Bos was promoted to Finance Manager and on July 1, 2004 was promoted to Airport Manager. Terry later went on to become Accountable Executive, and on July 27, 2010 he was named CEO of the Sault Ste. Marie Airport Development Corporation. During Terry's tenure as CEO the corporation has seen record passenger levels at the Sault Ste. Marie Airport increasing from a low of 121,991 in 2010 to 195,080 in 2014. The Sault Ste. Marie Airport is situated on approximately 733 ha, the Airport's major facilities include: Two, 1,828 m (6,000 ft.) by 61 m (200 ft.) asphalt runways, with a network of connecting asphalt taxiways. A concrete aircraft apron adequately sized to accommodate numerous large jet aircraft (i.e. B737), a 2,275 m² (24,500 ft²) passenger terminal building, and is a certified airport.

Terry joined AMCO in the position of President in 2010, and after serving the four year term limit is now the AMCO Past President. Under Terry's leadership AMCO has grown to the thriving airport collective that is today with a growing membership and growing AMCO staff to serve them. As of October 2014 Terry Bos is an Accredited Airport Executive.

Vice President Vernon Dowlath

Vernon Dowlath is an aviation professional with significant international experience in operations, strategic development and leadership. Vernon has more than 25 years' experience in Air Traffic Control and Airport Operations. He is a professional member of IAAE Canada where he holds the C.M. designation. Vernon was elected as Vice President of AMCO in 2014 and

has been a member of the Board as the South Western Regional Director since 2010. He is also a member of the Advisory Committee for the Aviation Management Program at Georgian College in Barrie, Ontario.

Mr. Dowlath was instrumental in the reorganization of the Civil Aviation Division in Trinidad and Tobago between 1999 and 2003 and played a vital role in the seamless transition from a Central Government Division to an established Civil Aviation Authority. This was achieved from conceptualisation and through leadership of the staff organization and as a member of the Cabinet appointed transition team.

Mr. Dowlath was also elected to serve on a panel of experts set up following a joint Public Service International (PSI) and International Transport Federation (ITF) conference on Air Traffic Services held at the ILO in Geneva, Switzerland in 1993. He was elected to the Board of Directors of the Trinidad and Tobago Air Traffic Controllers Association and served between 1990 and 1992.

Vernon works at the Downsview Airport in Toronto which is owned and operated by Bombardier Inc. The airport is used primarily as an Aircraft Test Flight Facility for the Global Express Corporate Jet and the Dash 8 Q400 Turboprop Airliner both manufactured by Bombardier

at Downsview Toronto. The airspace associated with the airport is designated as advisory and this service is also provided by Downsview airport.

Treasurer Marion Smith

Ms. Smith's interest in aviation came from her time as an Air Cadet. During that time Marion received both her glider and power pilot licenses which later led to her being offered a position as a bookkeeper with Sontair Limited in 1998. Sontair Limited operated the Chatham-Kent Municipal Airport, a flight school, and was a certified charter operator. While with Sontair Limited Marion's role expanded to include Airport Manager, Operations Manager, and Person Responsible for Maintenance. During this time, she was also employed by Skylink Express as a dispatcher, responsible for their crew and fleet of Beech 1900's and caravans. Marion left both Skylink and Sontair Limited in 2010 and later went on to start her own company which, in 2011, was awarded a ten year contract to manage the Chatham-Kent Municipal Airport by the Municipality of Chatham-Kent.

Working alone, Ms. Smith developed and implemented the Safety Management System for the Chatham-Kent Municipal Airport. She is currently a member of the



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American Society for Quality and is constantly looking for opportunities to expand on her knowledge.

Marion has served on several local boards and committees over the years and maintains an active lifestyle in her community through participation in various local sports leagues. In October 2012 Marion became Treasure of AMCO and is now serving in her second term.

Northwest Regional Director Duane Riddell

Duane Riddell first became involved in AMCO in 2008 when he took over as Airport Manager in Red Lake Ontario. Mr. Riddell joined AMCO as a board member in 2012 serving as Northwest Regional Director and brings with him over 29 years of aviation experience.

Having graduated from Confederation College in 1985 with a diploma in Aviation Management, Duane is also a licensed commercial pilot beginning his flying career in Red Lake Ontario. Duane has accumulated over 9000 hours on float and ski aircraft and continues to fly commercially today. Duane has held key positions such as Chief Pilot, Maintenance Control Manager, and Operations Manager at some of Northern Ontario's largest bush flying organizations. Having a passion for

learning, Duane continued his education throughout his career receiving additional diplomas in Aircraft Mechanics and Airport Management.

Duane is heavily involved in the community of Red Lake and currently sits on the executive of several volunteer boards and organizations including the Red Lake Publicity Board and the Norseman Festival Committee, which he chairs. Duane also served as president for the Northwestern Ontario Air Carriers Association, representing over thirty Commercial Air Services in the region.

Under Mr. Riddell's leadership The Red Lake Airport has seen exceptional growth in passenger numbers and numerous capital improvements. Duane has risen to the task and overseen the construction of a new terminal building, animal control fencing and several airfield electrical improvements.

Southwest Regional Director Chris Wood, AAE

Chris Wood landed at the Region of Waterloo International Airport in September of 2009 taking on the role of Airport General Manager. Chris was previously employed by the Greater Toronto Airports Authority (GTAA), holding positions in Operations, Strategic

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Chris holds a Bachelor of Science degree in Aviation Technical Management from Embry-Riddle Aeronautical University and an honours diploma in Airport Operations and Management from Georgian College. He is an accredited member of the International Association of Airport Executives (IAAE), and holds a private pilot's license. Chris has taught various aviation courses at Georgian College, and holds a Board position on the International Association of Airport Executives Canada, the Canadian Airports Council as well as the Airport Management Council of Ontario.

Chris's aviation career began 20 years ago at the Region of Waterloo International Airport where he spent a summer working at the Waterloo-Wellington Flying Club as a ramp attendant.

Southeast Regional Director **Nancy Hewitt**

Nancy Hewitt has worked in aviation at the Peterborough Airport for 25 years in various roles. Nancy started out as a bookkeeper, administrative assistant for a number of years and was hired by the City of Peterborough in late 2007 as Operations Coordinator which became a contracted position in 2008. During her time as Operations Coordinator, Nancy was part of the team that transformed the Peterborough Airport through the major airport expansion project. This consisted of onsite coordination of contractors and staff, ensuring safe operation of the Airport during major construction.

In 2012, the City of Peterborough hired Nancy as the Airport Administrator, a new position for the City, to assist the Accountable Executive in monitoring safety, strategic planning and assist with capital projects.

Since 2008, the Peterborough Airport has seen incredible growth. Extension of the main runway to 7000 feet, extended taxiways, 2000' paved crosswind runway additional aprons, new Air Terminal, Operations Center, development of commercial fully serviced lands and addition of general aviation hangar area. Private hangars have increased from under 10 to 27 since 2008,

local airport businesses have expanded with new builds as well as the addition of the Seneca College School of Aviation.

Nancy Hewitt has been the Southeastern Regional Director for AMCO since 2011 assisting AMCO in growing the organization to help meet the needs of its members.

Northeast Regional Director **Robert Tyrer**

Mr. Tyrer has been involved with AMCO for over twenty years as a member airport. He was elected to the board of directors in 2006 as the Director for the Northeastern Region and has continued to serve as the director for the northeast ever since.

Robert joined the Sudbury Airport in July of 2002 prior to that he served as the airport manager in Moosonee for 18 years. During his time in Moosonee he was heavily involved in the community working with different associations and serving on volunteer boards. He was also heavily involved in the fire service there for 19 years until his departure to Sudbury serving as Acting Fire Chief and Training Officer.

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Robert completed his diploma in Business Management at Cambrian College and is still involved with economic development and housing associations in the Cochrane area. He also served as a director with the Regional Community Airports of Canada and is a C.M. member of IAAE Canada.

One of the main areas of responsibility for Robert at the Sudbury airport is administering the ACAP application process. Robert has overseen a number of projects including runway rehabs, wildlife fencing, apron upgrades and several equipment acquisitions including the upgrading of fire trucks.

Convention Liaison Mike Karsseboom, AAE

Mike Karsseboom has over 35 years of experience in the aviation industry starting his career with the Royal Canadian Air Force as a radar operator within NORAD, the North American Aerospace Defense Command. After 8 years as part of NORAD Mike set his sights on becoming an Air Traffic Controller and attended the Transport Canada Training Institute. Upon graduation Mr. Karsseboom was assigned to Goose Bay, Labrador and subsequently to Edmonton, Alberta.

After his release from the forces Mike obtained the position of Chief Dispatcher at Bombardier's Downsview Airport in north Toronto. Shortly after the Airport Manager retired Mike was assigned responsibility for the operation of the airport as Chief of Airport Operations. After serving over 11 years with Bombardier, Mike was presented the opportunity to join the Greater Toronto Airports Authority and the Toronto Pearson International Airport. While with the GTAA, Mike held the positions of Senior Manager of Apron Operations, Manager of Runways and Taxiways, Senior Manager of Safety & Security Operations and Associate Director, Operations and Response. Recently Mr. Karsseboom became the General Manager of Airport Operations at the Billy Bishop Toronto City Airport.

Mike is an Accredited Airport Executive and also Chair of the Accreditation Committee for IAAE-Canada. He served two terms as President of the Airport Management Council of Ontario and is also on the Board of Directors of the Barrie Skyliners Big Band. Currently Mr. Karsseboom holds a non-voting board member position as convention liaison, helping to guide AMCO as it looks to hold its 30th Annual Convention and Trade show in Toronto this year.



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The advertisement features a dark blue background with a yellow eagle logo on the left. To the right of the logo, the text 'Team Eagle' is written in a large, white, stylized font. Below this, the words 'Airfield', 'Technology', 'Equipment', and 'Service' are listed vertically, each preceded by a small white airplane icon. At the bottom, the phrase 'Solutions To Aviation's Biggest Challenges' is written in a white, bold font. Below this, the website and email address are provided. Four photographs are overlaid on the right side of the advertisement: a snowplow clearing a runway, a large orange snowplow, a cockpit view with a laptop, and a close-up of a computer monitor displaying a colorful circular graphic.

Safety Board Launches Investigation of Small Air Carriers

Original Article By: Bruce Campion-Smith, Ottawa Bureau, January 3, 2015

<http://news.amco.on.ca/safetyboardlaunchesinvestigation>

...The (Transportation Safety) board has previously flagged concerns around such operations, warning in its last annual report that Transport Canada and the industry needed to better manage the dangers.

"There is a compelling case for industry and the regulator to proactively identify hazards and manage the risks inherent in these operations," the board said in its 2013-14 annual report.

The safety board, alarmed by the string of crashes, has now launched a special investigation into the safety of air taxi operations. These are typically small companies operating turboprop or piston-powered aircraft carrying no more than nine passengers.

There are about 600 such companies in Canada that generally fly people to remote or smaller communities.

The safety issues investigation, expected to get underway in 2015, is much broader than a typical accident probe done by the board and will seek to identify systemic problems that are contributing to the poor safety record.

"We want to take a look at this sector of aviation and identify what are the underlining causes to that," said Kathy Fox, chair of the Transportation Safety Board



Wabusk Air Offers Flights Between Cochrane and Timmins

Original Article By: CBC News, Dec. 19, 2014

<http://news.amco.on.ca/wabuskairoffersflightstimminstocochrane>

Two daily flights are now between offered between Cochrane and Timmins through Wabusk Air.

According to Wabusk, the flights cost \$110.

Cochrane Mayor Peter Politis said the town's economy is growing and diversifying.

He added the strong mining and forestry sector in Cochrane is drawing workers from other areas.

"We needed to find a way to move onto the next evolution in transportation so that the people who are driving the economy and the residents in the community itself have a practical way of getting to the largest airport in the area [in Timmins]," he said.

Cochrane is located just over 100 kilometers from Timmins. Politis said the flight takes about 30 minutes, cutting in half the time it normally takes to drive between the two communities.

He said the service provides a safe way for residents to get from Cochrane to the Timmins Airport.

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From the Desk of the Executive Director

Up Next at AMCO

With the New Year comes new and exciting events and initiatives at AMCO. As always, remember to mark your calendar for October 4th-7th for our exciting 30th Anniversary Convention and Trade show hosted by our Toronto area Airport members.

We are also pleased to announce our Spring Airfield Workshop will be hosted by the Cochrane Municipal Airport on May 6th. This year's format will be slightly different than years previous with a half day round table followed by a day and a half course on airfield electrical training. We are pleased to have ADB provide this training and thank them for their continued support of AMCO. Registration forms will be going out shortly but we encourage any questions you may have on the workshop.

With various working groups having meetings almost every week, AMCO is working hard to advocate on behalf of all its airport and aerodrome members.

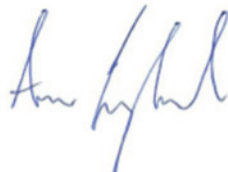
Our Wind Turbine Working Group will continue to meet and move forward, working with policy makers and affected airports to address the future growth and safety concerns of our membership. We are currently in the process of writing terms of reference and drafting materials to send to stakeholders province wide.

Our Airports Capital Assistance Program (ACAP) Working Group has seen significant growth moving from an AMCO initiative to a Canada wide coalition with the help of the Canadian Airports Council, the Atlantic Canada Airports Association, the Conseil Des Aéroports Du Quebec, and the Regional Community Airports of Canada. We look forward to sharing the proposal with our members shortly and thank everyone who was involved in drafting AMCO's position.

Through all of this AMCO has been working with Sofa Communications of North Bay to redesign our website, which will provide a source for event information, member resources, the membership directory and AMCO information to our members and future members. Our new website will also provide a link to online web based training for programs such as WHMIS, Transportation of Dangerous Goods, A.V.O.P preparation, and Safety Management Systems.

We look forward to hearing from all of our members and encourage questions or comments on any and all of AMCO's initiatives.

Highest Regards,



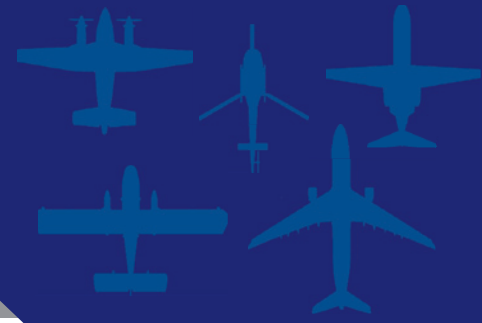
Aaron Lougheed
Executive Director, AMCO



Airport Management Council of Ontario

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The Airport Environment and You

Special Thanks to our Sustaining Members for their support:



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AMCO Quick-Strip Links

Sudbury airport CEO has high hopes with Porter
<http://news.amco.on.ca/sudburyairportashighhopes>

As the loonie continues to plunge, is it still cheaper to fly out of a U.S. airport?
<http://news.amco.on.ca/isitstillcheaptoflyfromtheus>

Air Canada considers pulling out of Toronto island airport
<http://news.amco.on.ca/aircanadaconsiderpullingoutofbillybishop>

AAAE Announces Establishment of Airport Innovation Accelerator
<http://news.amco.on.ca/aaaeannouncesaviationinnovator>

Air Canada And Chorus Aviation Inc. Announce A Conditional Amended And Extended Capacity Purchase Agreement
<http://news.amco.on.ca/aircanadaandchorusnewagreement>

Canada opens faster airport security screening to 'trusted passengers'
<http://news.amco.on.ca/canadaopensfastersecuritylanes>

Ottawa airport's competitive reality: YOW chief lays it out at Eggs N Icons breakfast
<http://news.amco.on.ca/ottawacompetitivereality>

The world's first remote controlled airport
<http://news.amco.on.ca/theworldsfirstremotecontrolledairport>

The Airport Management Council of Ontario was formed to represent the interests of airport owners and operators. The AMCO Newsletter, The Airport Environment and You, is distributed quarterly to members and the airport industry as one method of disseminating information.

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